

T U R P A Z

# Investor Presentation

March 2024

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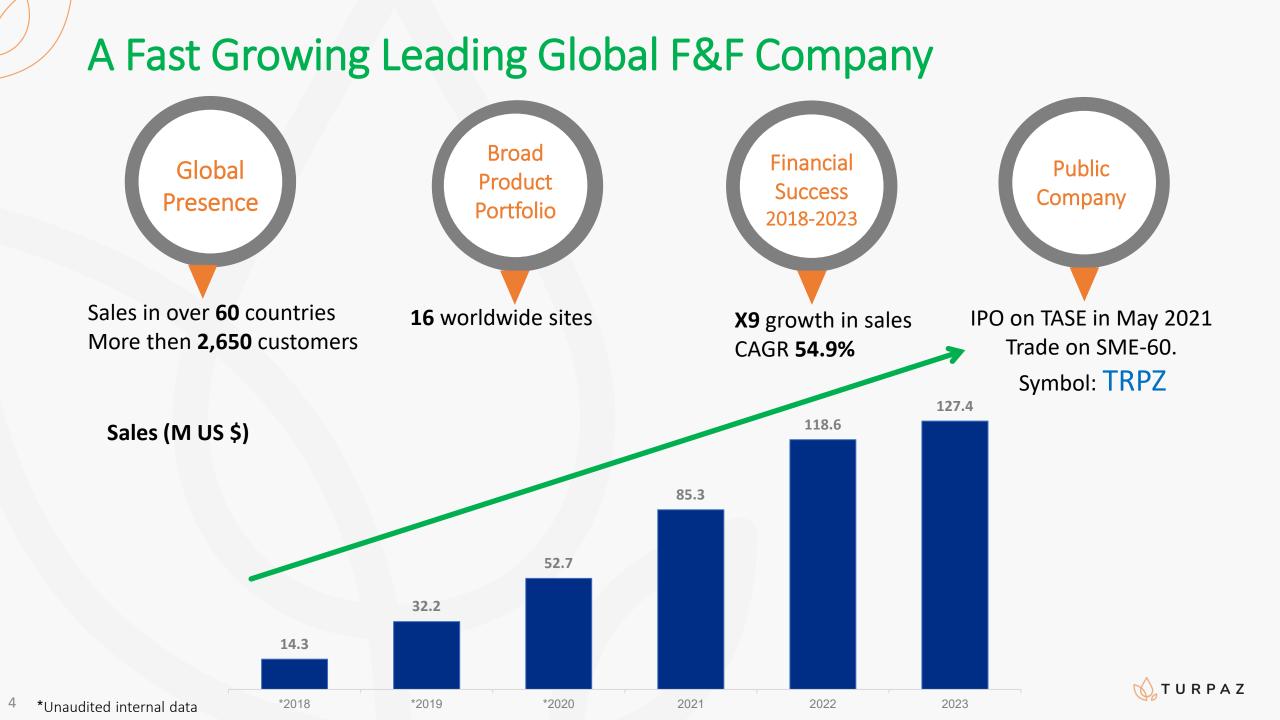
## A Fast Growing Leading Global F&F Company

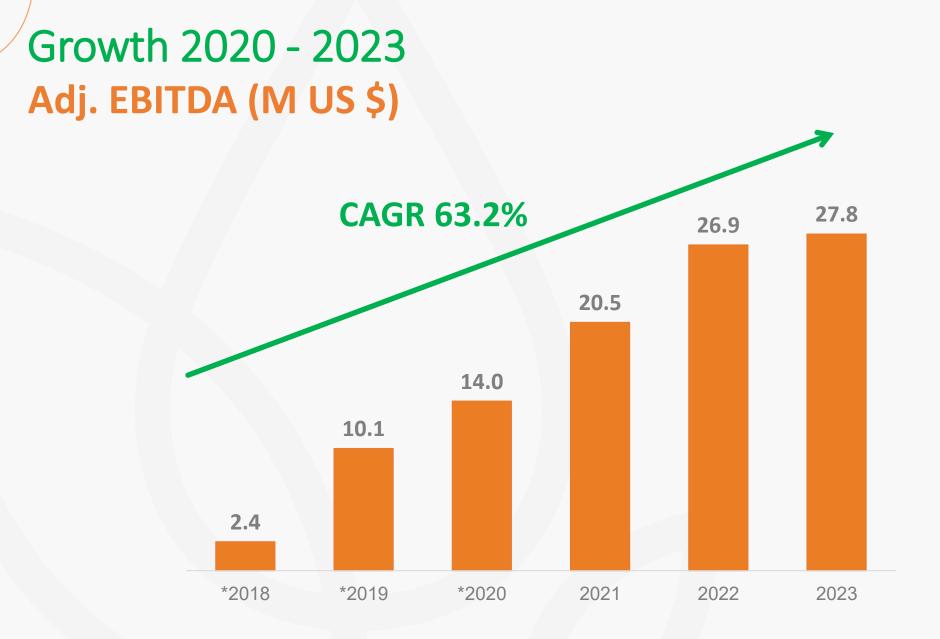


Continuous growth via M&A and organic growth

Talent Appointments Q1 2024: Global Master Perfumer Global Senior Flavorist Global Procurement Manager Fragrance, taste, specialty fine ingredients (including citrus products & aroma chemical ingredients)







Adj. EBITDA - Adjusted to reflect EBITDA without non-recurring expenses or income. \*Unaudited internal data



# 2023 Highlights (US \$)

Record Sales Result \$ 127.4M + 7.4% (2.9%) Organic	Gross Profit \$ 49.6M + 4.1%	Adj. EBITDA / Margin \$ 27.8M / 21.8% +3.3%
Cash Flow from Operations \$ 14.7M	Positive Cash Balance \$23.8M	Net Profit \$ 12.9M

Destocking trend among the Taste segment customers ended during Q4 2023 - back to growth

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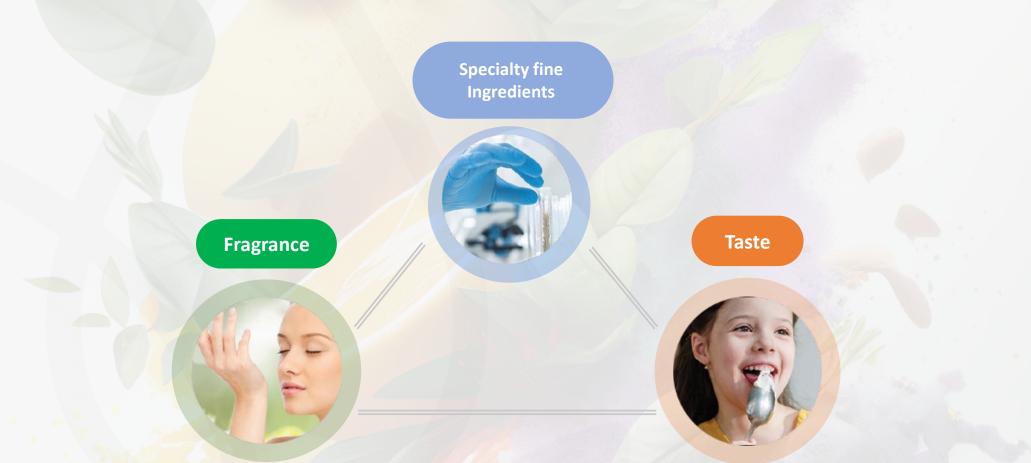
# **Global F&F Company**

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# Turpaz "Golden Triangle"



We develop tailored-maid solutions combining *fragrances, flavors* and *Specialty fine Ingredients* under one roof

#### **Growing Core Business**



Scented Candles

Wet Wipes

Fabric Care

Makeup







House-hold



Hair Care



Cosmetics



Home Fragrances





Fine Fragrances

**Odor Neutralizers** 

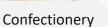


Detergents



**Body Care** & Toiletries







Coffee



Oral Care



Flavors for **CBD** Products



Ice Cream

Taste

Soft Drinks

Fruits



Animal Feed



Herbs & Spices

Bakery

**Energy Bars** 



Dairy





Pharma intermediates



**Dietary Supplements** 



Citrus



Aroma-Chemical



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# **Goals & Strategy**

Above-industry Growth 🕜 Continue Margin Expansion 🕢 Continue Acquisitions Strategy



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#### Global Expansion throughout the years

#### 2018-2023 Sales CGAR of 54.9%



#### **Organic Growth Strategy**



Strengthening research, development & innovation systems Improving supply chain and production processes



Expanding global marketing & sales network deployment



Cross-selling within the group





Fast response to customer needs based on experience Enhance synergies among the group

#### Resource Optimization - Leverage our synergies

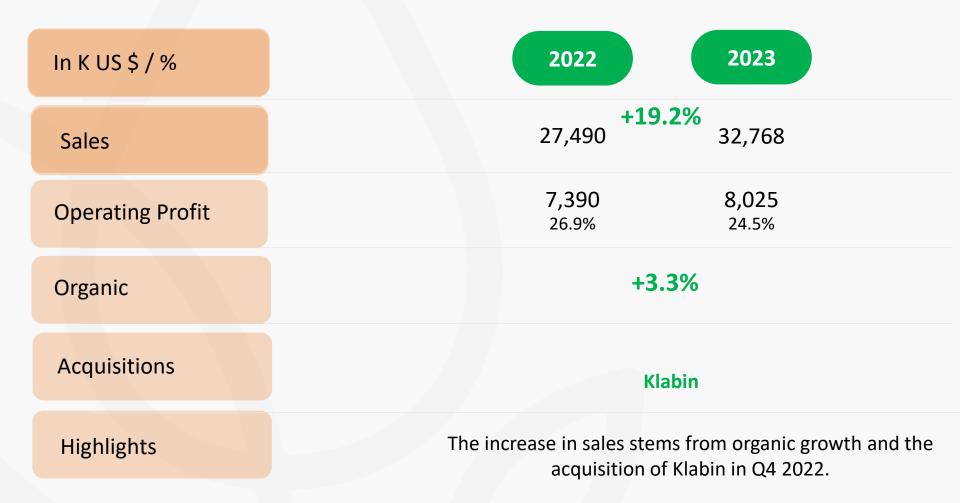


#### 2023 Turpaz – Consolidated

In K US \$ / %	2022	2023
Sales	118,556	127,355
Gross Profit	<b>47,659</b> 40.2%	<b>49,613</b> 39.0%
Operating Profit*	<b>18,536</b> 15.6%	18,180 14.3%
Adjusted EBITDA	26,865 22.7%	27,761 21.8%

(\*) Adjusted to reflect operating profit, net of one-off profit from the fire event.







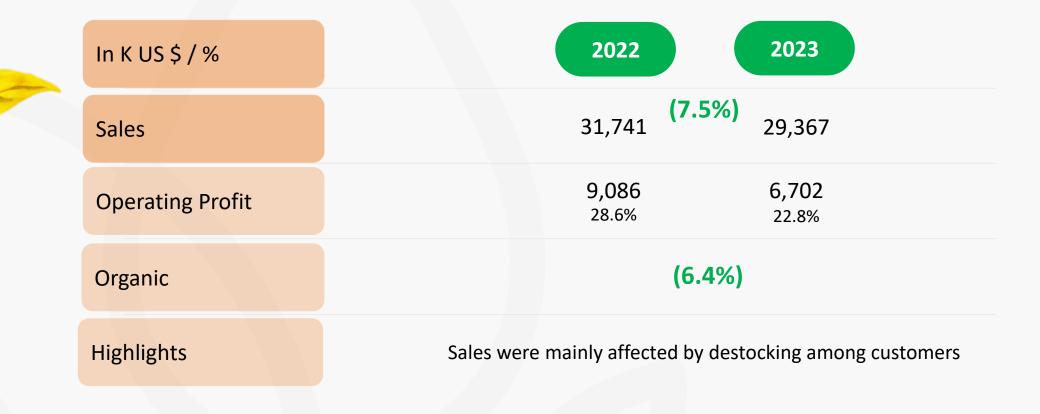
#### 2023 **Taste**

In K US \$ / %	2022 2023	
Sales	59,325 <b>+10.2%</b> 65,361	
Operating profit*	8,8739,44915.0%14.5%	
Organic	(3.9%)	
Acquisitions	Aromatique, Food Base	
Highlights	Sales were mainly affected by destocking among customers, which ended by the end of Q4 2023	

(\*) Adjusted to reflect operating profit, net of one-off profit from the fire event.

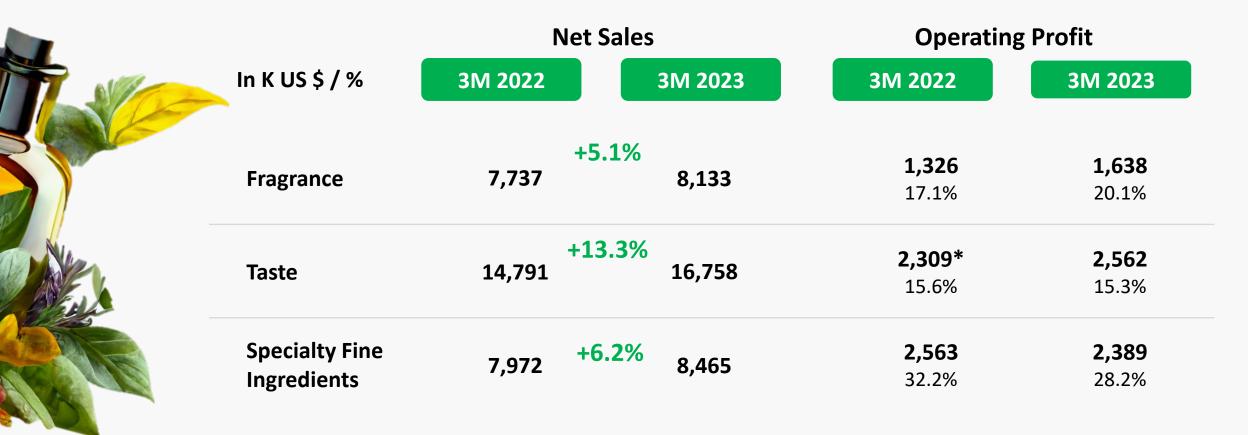


#### Specialty Fine Ingredients





#### Q4 2023 Segments Performance



#### Record Sales Result in Q4 2023 Amounted to 33.3M

18 (\*) Adjusted to reflect operating profit, net of one-off profit from the fire event.

#### P&L – Significant Growth

K US \$	2020	2021	2022	2023
Revenues	52,730	85,334	118,556	127,355
Gross Profit	21,824	34,728	47,659	49,613
GP%	41.4%	40.7%	40.2%	39.0%
R&D Expenses	862	1,949	3,607	4,923
Sales & Marketing Expenses	3,848	6,274	10,016	10,358
Management & General Expenses	6,625	10,257	15,055	15,695
Other Expenses (Income)	304	208	(8,349)	457
Operating Profit	10,185	16,040	27,330	18,180
Operating Profit %	19.3%	18.8%	23.1%	14.3%
Adj. Operating profit (*)	10,185	16,040	18,536	18,180
% Adj. Operating Profit (*)	19.3%	18.8%	15.6%	14.3%
Net Profit	8,131	12,812	21,331	12,894
EBIDTA	13,523	20,021	35,039	27,277
Adjusted EBITDA (**)	14,025	20,475	26,865	27,761
Adjusted EBITDA %	26.6%	24.0%	22.7%	21.8%
Cash flow from operation	11,151	12,283	31,938	14,709

The change is mainly due to receipts received from the insurance for the fire event in Dec 2022.

(\*) Adjusted to reflect operating profit, net of one-off profit from the fire event.

(\*\*) Adj. EBITDA - Adjusted to reflect EBITDA without non-recurring expenses or income.

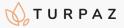
#### Balance Sheet

K US \$	31.12.2022	31.12.2023
Assets		
Current Assets	89,913	79,782
Non-Current Assets	123,493	142,246
Total Assets	213,406	222,028
Liabilities & Equity		
Current Liabilities	46,674	41,463
Non-Current Liabilities	63,207	63,238
Equity	103,525	117,327
Total Liabilities and Equity	213,406	222,028
Ratio		
Working Capital to Sales	26.1%	28.6%
Cash and Cash Equivalent	35,675	23,817
Net Cash (Net Debts)(*)	19,107	9,165
Equity to total balance sheet	48.5%	52.8%



Turpaz's strong equity structure, low leverage, cash flow from operations, funding availability and the strengthening of management and managerial infrastructures enable the implementation of the group's combined growth strategy.

(\*) Debts = Short and long-term loans from banks and other.

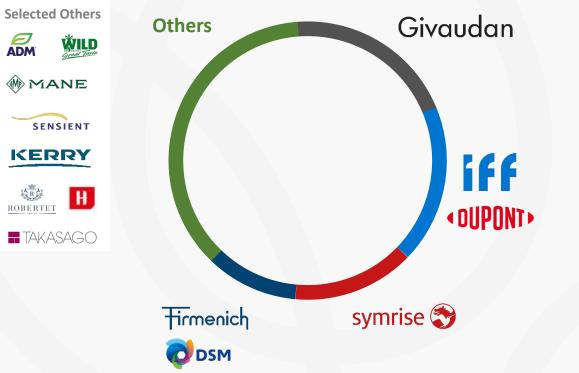


# Flavors & Fragrances Market

# Competition Landscape

Projected to reach USD 43.6 billion by 2032\*

F&F Market



Customers

Large CPGs

~40%

~60% Mid-Sized, Small, Private Label CPGs 4 Main F&F players focus mainly on large multinational customers

3 types of customers: large multinational, mid level and small local businesses

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#### Trends Driving Growth



Consumer base is growing



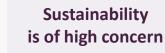
Impact

• More opportunities in high-growth markets

 Fully leverage expanded offering Living longer and more consciously



Demand for naturals, wellbeing, transparency and clean label products





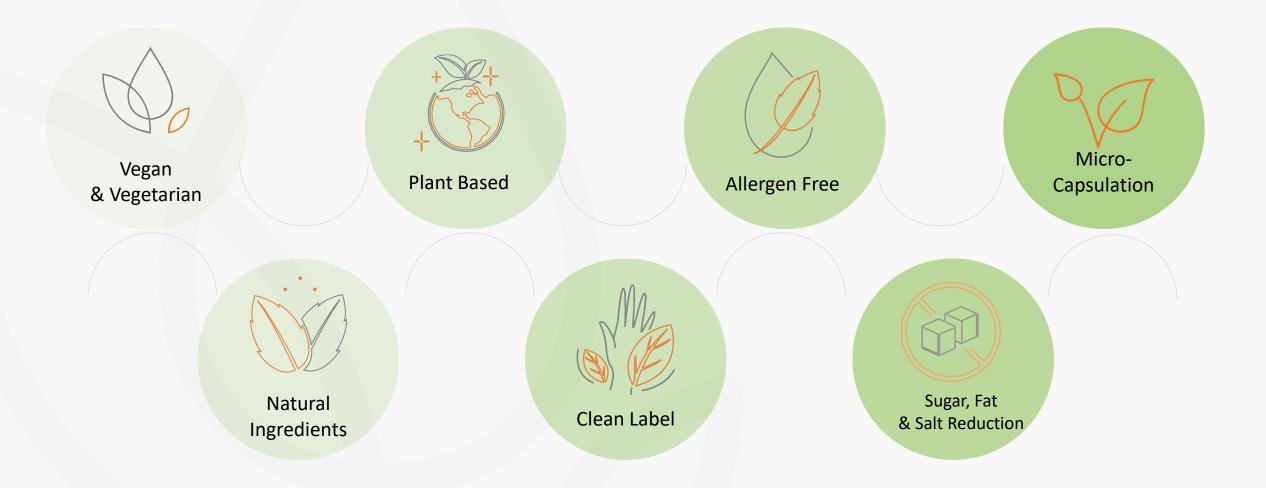
 Innovation (eg. Biotech and upcycling)
Operations (eg. low carbon footprint factories) E-commerce, Hybrid work, self-care and localization gain importance



Accelerated digital enablement

- Increased demand for immunity & wellbeing
  - Local and agile supply chain
  - Investing in home comfort

# F&F Industry Trends



#### Summary



Global F&F company with high profitability



Dividend distribution for 2023 - US\$ 4M



Double digit growth based on organic growth and M&A



Supplying to all customers (SMB) -ONE-STOP SHOP solutions, via customer intimacy



Operating in a growing industry that benefits from positive drivers that support continued growth



Cash and banks fund growth and acquisitions strategy

Management with extensive experience





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